



DAVID LAWRENCE CENTER

*Mental Health & Substance Abuse Services*

ANNUAL REPORT 2005/2006

# *Braving the Storm*



# Braving the Storm

Turbulent emotions, intense pressure, destructive behavior and an unstable environment can contribute to the widespread devastation that mental illness and substance abuse disorders have on individuals, families and communities. Braving the storm within ourselves takes courage, understanding and ongoing support. But recovery from the aftermath of a personal crisis is possible. David Lawrence Center's compassionate, solution-focused treatment is a strong force that has navigated thousands of Southwest Floridians safely through the vicious storms that life blows in our direction. In this annual report, we show how David Lawrence Center and our clients have weathered the storms of the past year.

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## About David Lawrence Center

The David Lawrence Center (DLC), established in 1968, is a local, not-for-profit, 501 (c)(3) organization that focuses on restoring and rebuilding lives by providing compassionate, highly skilled, affordable mental health and substance abuse services that are available to all. The Center is governed by a volunteer Board of Directors.

### Board of Directors

#### David Lawrence Center

David C. Schimmel <i>Chief Executive Officer</i>	Shaun Kelly, CPA <i>President</i>
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Jackie Bennett	Linda Pezeshkan, CPA
Howard Crown, Esq.	Richard Rice
Mary Beth Forrester, Esq.	Edward Sheridan, Ph.D.
John Gast, Esq.	Jon Staiger, Ph.D.
James Hampton, M.D.	Gail Webster

### Accreditations

DLC is accredited by the Joint Commission of Accreditation of Healthcare Organizations.

### Programs & Services – 50 Total

Access & Urgent Care Services – 5  
 Acute Care Services – 4  
 Community Services – 9  
 Substance Abuse & Satellite Services – 21  
 Outpatient & Medical Services – 9  
 Residential Services – 2

### Employees – 329 Total

Medical Staff - 47  
 Clinical Staff - 169  
 Clinical Support Staff - 32  
 Administrative Staff - 81

### Licensed Beds – 68 Total

Acute Care Beds - 32 (14 adult crisis, 6 children's crisis and 12 adult detoxification beds)  
 Residential Beds - 36 (16 adult substance abuse and 20 children's psychiatric inpatient beds)

### Funding

DLC is funded in part by Collier County, the State of Florida Department of Children and Families, the Department of Juvenile Justice and the fundraising efforts of David Lawrence Foundation.

## About David Lawrence Foundation

The David Lawrence Foundation (DLF), is a separate, not-for-profit, 501 (c)(3) organization that was established in 1976 to generate philanthropic support for the Center's mission, operations and growth. The Foundation is governed by a volunteer Board of Trustees.

### Board of Trustees

#### David Lawrence Foundation

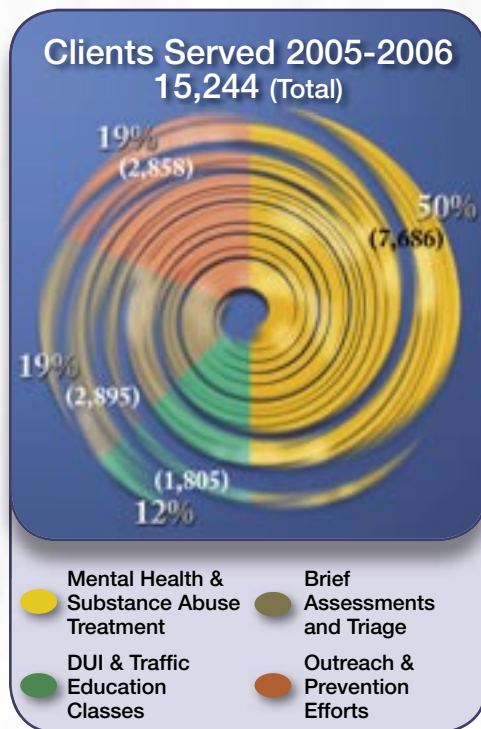
Carol Shaw <i>Executive Director</i>	Lisa Merritt <i>Chairperson</i>
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Beth Shaw Adelman	William Jensen
James Burkett	Charles Krause, M.D.
Clay W. Cone	Dick Lynch, Esq.
Charles Denny	Carol Ann May
Elynor Flegel	Dick Munro
Howard Hammond	Mollie Ottina, Ed.D.
Donna Hajtun	Elizabeth Star
John Henry	Robin Stranahan
William Hobgood, Esq.	Jaynie Whitcomb



# David Lawrence Center Surviving a Stormy Outlook

Managing a not-for-profit, community mental health and substance abuse treatment center that must cope with increasing demand in a financially turbulent and constraining environment can pose many challenges – some at times that seem insurmountable. But with generous fundraising, careful planning, staff ingenuity and a lot of hard work, this fiscal year the Center improved our service delivery system, maximized efficiencies and remained true to our mission of restoring and rebuilding lives. Even when the financial outlook was stormy and unstable, we remained focused on meeting our strategic directives and improving the lives of thousands who turn to us for help. Just like the three clients who bravely share their story of survival in this annual report, we met our challenges head on and made progress in each directive as outlined here.



**Client Demographics**

AGE	
ADULTS	73%
CHILDREN / YOUTHS	27%
ETHNICITY	
CAUCASIAN	66%
HISPANIC	26%
BLACK	6%
OTHER	2%
HOUSEHOLD INCOME	
UNDER \$10,500	49%
\$10,500 - \$30,000	29%
\$30,000 - \$50,000	13%
ABOVE \$50,000	9%

- Meet the Needs of our Community.** This year, we saw alarming increases in the number of clients accessing Emergency & Medical Services. To meet this demand, the Center developed a more responsive assessment service system by providing direct to physician care and further refining our Urgent Care model insuring that anyone in the community can be seen within a matter of hours. We also enhanced the Juvenile Assessment Center to include free assessments and drug screens to the community. We expanded the hours of operation and are now providing outreach and brief treatment services to the Collier County Alternative School System.
- Manage Resources Effectively.** Staff spent the greater part of the year and countless, exhausting hours implementing our new electronic medical record and data management system. This process was a significant undertaking. As staff were being trained and learning the new system, it initially impacted productivity, but we are now poised to produce services with the least amount of administrative overhead and the highest efficiency possible.

Despite a large budget surplus in Florida, this legislative session we saw disappointing reductions in governmental sources of revenue and significant changes in Medicaid reimbursement leaving our State ranked 48th in appropriate funding for mental health and substance abuse services. As a result, in the best interest of efficiency and quality clinical leadership, the Center reengineered services and realigned our management structure.

- Recruit & Retain Qualified Employees.** Workforce issues continue to be a significant problem to overcome as they are for any business in Collier County. With a national nursing shortage, low local unemployment rates and a rising cost of living, the Center is working hard to meet the challenges of recruiting, retaining and facilitating the development of our employees. In an effort to remain competitive and fill critical positions, we were forced to increase sign on bonuses for nurses, adjust salary ranges, increase salary minimums and enhance our employee referral program at a significant impact to the bottom line.
- Manage Facility Expansion Needs.** The road construction adjacent to our Golden Gate Parkway campus has been distressing for our clients, visitors and employees for several years, but we anticipate that the new I-75 Interchange will be a huge asset for local citizens alleviating traffic and improving access to our services. We spent much of the year negotiating with the Florida Department of Transportation on a fair price for the significant impact the land taking has had on our ability to further develop this property.

Albeit slow, we have made some headway working with the County, engineers and architects on the revisions and land preparation for the critical expansion of our Crisis Stabilization Unit. This program has operated well over capacity for the majority of the year and our staff and clients look forward to the completion of this phase of our master site development plans.

It is through the thousands of remarkable stories of survival, change and recovery that we find the determination and perseverance to help our clients continue to achieve success and happiness. We look forward to working together with each of you to face our challenges, seek out opportunities and continue to meet the demand for quality, compassionate and affordable mental health and substance services in our community.

David C. Schimmel, CEO  
David Lawrence Center

Shaun Kelly, CPA, President  
Board of Directors  
David Lawrence Center



# David Lawrence Center Financial Data For Fiscal Year 2005/2006

## Revenue

State & Federal Support .....	\$7,123,000
Client Fees .....	\$9,223,000
Contributions .....	\$1,551,000
Collier County Support.....	\$ 980,000
Others .....	<u>\$704,000</u>
<b>Total Revenue.....</b>	<b>\$19,581,000</b>

## Program Expenses

Adult Mental Health.....	\$8,529,000
Adult Substance Abuse.....	\$4,309,000
Children's Mental Health.....	\$5,560,000
Children's Substance Abuse.....	<u>\$1,209,000</u>
<b>Total Program Expenses.....</b>	<b>\$19,607,000</b>

Net Income..... \$<26,000>

## Balance Sheet

Total Assets.....	<u>\$4,956,000</u>
Total Liabilities.....	\$839,000
Total Fund Balance .....	<u>\$4,117,000</u>
Total Liabilities & Fund Balance .....	<u>\$4,956,000</u>



## The Calm After the Storm

Jake's parents realized there was something different about their child when he was just three years old. He had always been a difficult baby, but being first time parents, they didn't realize or understand just how different he was until the birth of his baby sister. He became uncontrollable, violent, angry, moody and emotional. As he got a little older, the problems worsened. Jake was hospitalized four times for his out-of-control behavior. He was legally committed to a crisis

stabilization unit by the Courts for trying to kill his sister... twice. But his troubles were not yet over. When he was just nine years old, Jake had an explosive, violent episode at school in which he assaulted two female teachers, sending them to the hospital. He was arrested and charged with two third-degree felonies.

Although they were a hard working, middle-class family – both employed in full-time jobs – they could not afford the \$20,000 needed for private residential treatment. Having already exhausted insurance benefits, they felt there was nowhere for them to turn until they were referred to Bridges, David Lawrence Center's children's residential psychiatric treatment facility.

Jake spent the next six months at Bridges receiving treatment for bipolar disorder and a major seizure disorder that causes his anger and severe outbursts. He received behavior modification treatment, medication management, intense therapy and regular family counseling. His mother offers, "As a family, we really embraced the program." She adds, "One of the most amazing things David Lawrence Center did for Jake was to rebuild his self esteem and help him understand that just because he is different, doesn't make him less of a person."

Jake has made great strides since leaving Bridges and continues to improve every day. For the first time in his life, he is doing very well in school, has friends and enjoys playing sports and being a normal kid. His entire family is enjoying the calm after the storm that was his entire existence for far too long. His mother reports, "Jake is a changed child. We are finally enjoying our son and he is enjoying life. Not only did David Lawrence Center save my child's life, they saved my marriage and my family."

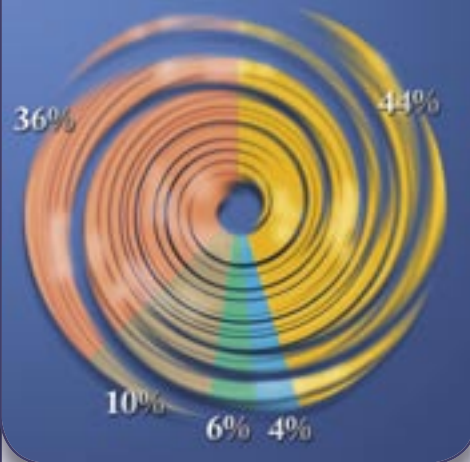
*"Jake has made great strides and continues to improve daily"*

## Restoring and Rebuilding the Lives of Children in Need

David Lawrence Center helps thousands of children with behavioral, emotional or substance abuse problems who are often the victims of neglect and abuse. Some of these children have turned to drugs or alcohol, or even criminal activities. We work with the children and their families to understand and address the underlying causes of their problems, so they can break the downward spiral that can destroy their futures.

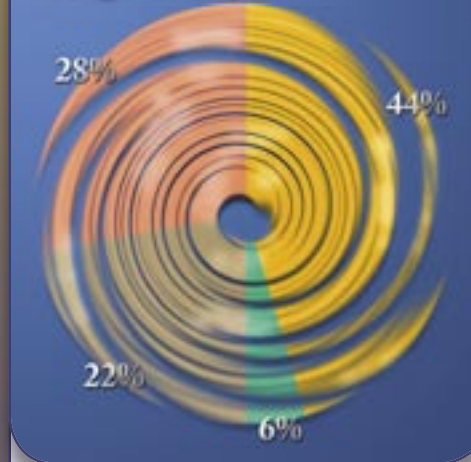
- Assessments
- Case Management
- Crisis Stabilization
- Juvenile Drug Court
- Outpatient Counseling
- Prevention Education
- Psychiatric & Medical Services
- Residential Psychiatric Treatment
- Substance Abuse Intervention
- Therapeutic Behavioral On Site Services
- Urgent Care & Emergency Services

### Revenue



- Client Fees (Net of Bad Debt)
- Contributions
- Collier County Support
- State and Federal Support
- Others

### Program Expenses



- Children's Mental Health
- Adult Substance Abuse
- Children's Substance Abuse
- Adult Mental Health

Data excerpted from unaudited financial statements of David Lawrence Center ending June 30, 2006.

## Finding a Break in the Clouds

As far back as Tenelle can remember, she felt hopeless and full of doom. When she looks back at what contributed to those emotions, she reflects, “My father had schizophrenia, but never sought treatment for it. When I was 19, I became a single parent, dropped out of high school and my sister died.” In a vain attempt to cope with the pressure, she started taking antidepressants and ultimately tried to kill herself. For the next eight years, drugs and alcohol became her companions, delivering torrential and damaging effects.

About a year ago, Tenelle set out for a party. Four sleepless days later, she found herself smoking crack with a prostitute at a crack house. “I realized this young girl wasn’t always like this – selling her body for crack. She started out just like me using drugs for fun. I knew I didn’t want to end up like her.” Finally, she sought help at David Lawrence Center’s residential substance abuse treatment facility.

*“...everyone at DLC made me feel safe...”*

### Restoring and Rebuilding the Lives of Adults in Crisis

David Lawrence Center helps adults in emotional crisis - perhaps triggered by the loss of their spouse, their home, their job, their health - regain their balance and become, once again, productive members of our community. In cases where individuals have succumbed to the influence of drugs or alcohol, we help them overcome their dependency and regain skills for coping with life’s challenges.

Assessments · Crisis Stabilization  
Detoxification · Drug Court  
Group Therapy · Outpatient Counseling  
Pre-Trial Intervention & Diversion Programs  
Prevention Education  
Psychiatric & Medical Services  
Residential Substance Abuse Treatment  
Urgent Care & Emergency Services

“From the very beginning, everyone at DLC made me feel safe and like I could trust them. I never felt judged or intimidated. Since my first day, I began digging myself out of the black hole that my life had become.” While in treatment, Tenelle learned a lot about herself. “I had absolutely no coping skills. I realize now that I never processed the death of my sister. In my family we never talked about it and that is how I learned to cope with everything in my life.” Tenelle learned that addiction is a disease, and that her dependence on alcohol and drugs were equally responsible for her problems. “Once I realized that my addiction was making me do the things I had done and that I wasn’t losing my mind, I felt relieved,” she adds.

Today, Tenelle has a completely new life. She works on her sobriety every day by attending 12-step meetings and helping others stay clean. She is happy, responsible, has a new home, a stable job and, for the first time in her life, is emotionally available for her son. She says proudly, “His grades have gone from D’s and F’s to A’s and B’s. His life is stress free and we are both in a much happier place.”



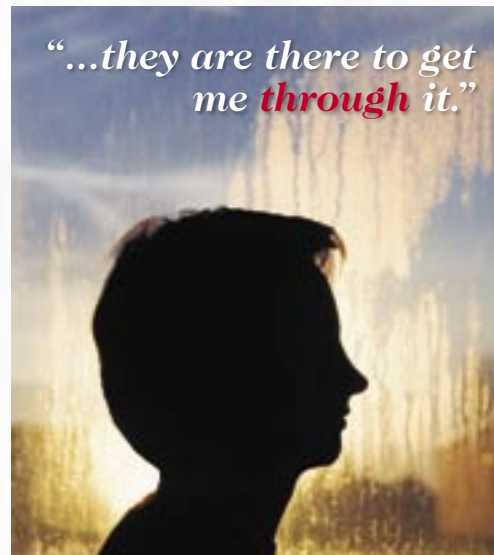
## The Path Through the Storm

Bruce has been living with schizophrenia, a debilitating condition that causes distorted perceptions of reality, hallucinations, delusions and inappropriate emotional expressions, for much of his life. First diagnosed in high school, Bruce was placed on medication that helped reduce and control the symptoms of his illness. For the next 30 years he lived with his parents, who helped him make ends meet and monitored his medication.

Once Bruce moved out on his own in his mid 40’s, he quickly realized that with his minimum wage, part time job he couldn’t afford his rent, his car payment, food and the \$275 monthly prescription for his antipsychotic medications. When not taking his medication, his symptoms return, and he is unable to function at work. Bruce lost his job, was forced to live in his car and ended up in a homeless shelter. He was then admitted to David Lawrence Center’s crisis stabilization unit and enrolled in our homeless outreach program.

Today, Bruce is living independently with the help of David Lawrence Center’s community-based services. He holds a steady job at Wal-Mart, has his own car and shares an apartment with a roommate in one of David Lawrence Center’s affordable housing units. He receives regular monitoring, job training and placement services, resource coordination and training on daily living skills such as budgeting, cleanliness and medication management. The Center staff walked Bruce through the process of getting Social Security disability, and helped him get approved for Medicare and a prescription assistance program.

*“...they are there to get me through it.”*



Now, if Bruce has an issue with work, DLC helps facilitate conversations with his manager. If he has a financial problem, the Center helps him make ends meet. These supportive services, along with his medications, have allowed Bruce to cope with his condition. He says, “Helping me get back to work has been the most beneficial thing David Lawrence Center has done for me. It is very comforting to know that if I get sad, forget to take my medicine or need help with something, they are there to get me through it.”

### Restoring and Rebuilding the Lives of Those With Persistent Mental Illness

We help those suffering from lifelong persistent and debilitating mental illnesses function independently in the community so they can experience the ordinary joys of normal, everyday life that so many of us take for granted.

Affordable Housing · Case Management  
Crisis Stabilization · Homeless Outreach · Legal Advocacy  
Medication Management · Social Rehabilitation Training  
Supported Employment · Supported Living

# David Lawrence Foundation Improving the Forecast for People In Need

The David Lawrence Foundation has always relied on the passion, generosity and community investment of donors to help people reclaim their lives from mental illness and addiction. In fiscal year 2005-2006, your support of the David Lawrence Center's programs and services has improved the forecast for thousands of Southwest Florida individuals and families in many different ways including:

- Providing lifesaving, emergency stabilization and urgent care treatment to individuals who turn to DLC in a personal crisis
- Supplying extremely effective, yet cost prohibitive psychotropic medications to indigent clients who rely on these medications daily to function normally
- Helping clients who have long term needs achieve an optimal level of independence by coordinating training in basic living skills, medication management, socialization and finding and maintaining employment
- Providing a safe, nurturing and therapeutic environment so children with severe psychological, emotional and behavioral problems can receive intense residential treatment
- Supplying rehabilitative alternatives to incarceration for children and adults who have had run-ins with the law as a result of their substance abuse problems
- Adding additional specialized, licensed staff to combat juvenile substance abuse problems
- Acquiring a vehicle for providing community outreach to the geriatric population

In order to continue this great work, the Foundation must remain diligent and face our challenges head on. For us, that means finding creative ways to reach new constituents, investing in awareness and education initiatives, continuing to grow the Board of Trustees and better utilize their diverse areas of expertise, increasing grant solicitations, finding ways to remain competitive in the resale market and developing new opportunities to engage donors.

It is with great expectations and deep gratitude that with your support we continue this lifesaving journey of restoring balance, health and stability in the home, work and personal lives of those in need of mental health and substance abuse services in our community.



*Carol Shaw*

Carol Shaw, Executive Director  
David Lawrence Foundation

*Lisa Merritt*

Lisa Merritt, Chairman  
Board of Trustees  
David Lawrence Foundation

# Financial Data For Fiscal Year 2005-2006

## Revenue

Donations & Investments	\$1,349,000
Special Event Net Income	\$91,000
Encore Shop Net Income	<u>\$162,000</u>
<b>Total Revenue</b>	<b>\$1,602,000</b>

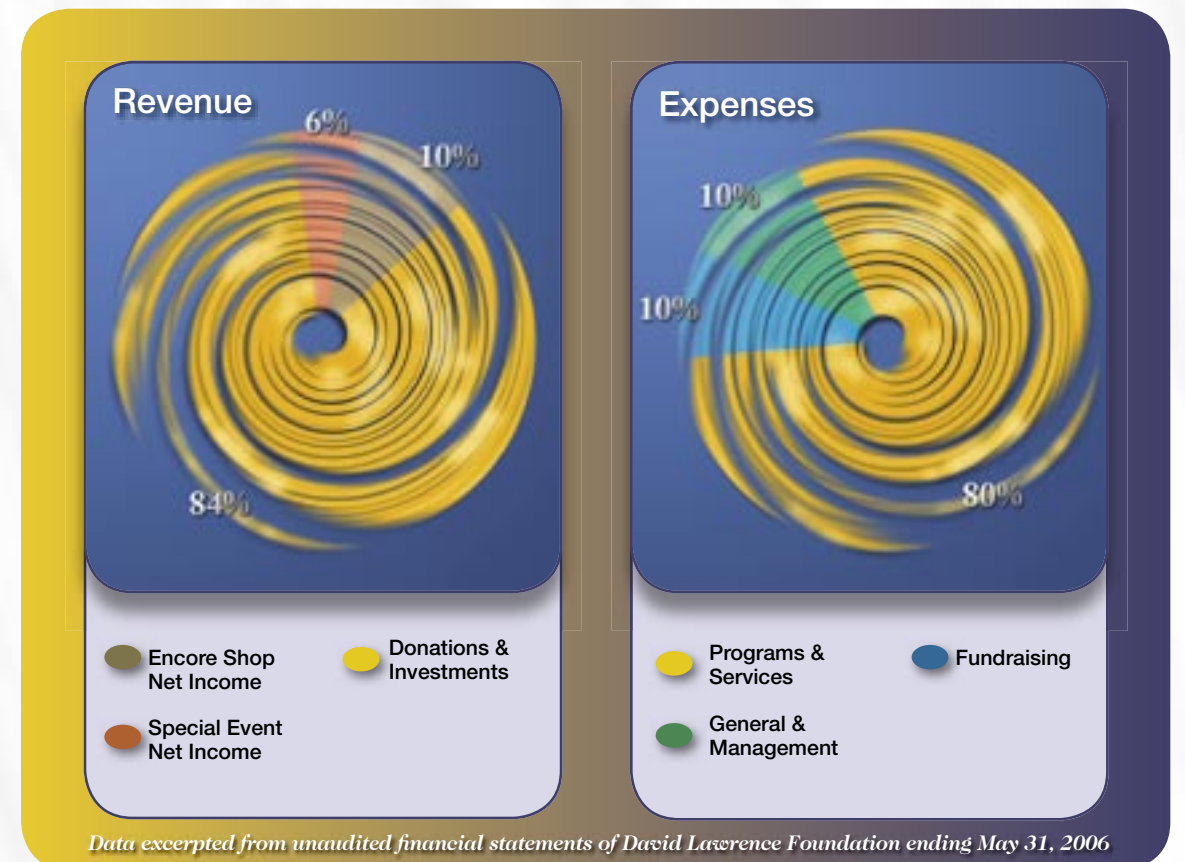
## Expenses

Programs and Services	\$1,560,000
Fundraising	\$187,000
General & Management	<u>\$191,000</u>
<b>Total Expenses</b>	<b>\$1,938,000</b>

Net Income..... <\$336,000>

## Balance Sheet

Total Assets	<u>\$8,097,000</u>
Total Liabilities	\$147,000
Total Fund Balance	<u>\$7,950,000</u>
Total Liabilities and Fund Balance	<u>\$8,097,000</u>



# Special Events



Scott Lutgert presents Lisa Merritt and Shaun Kelly with a check from the Naples Children and Education Foundation to fund the Children's Crisis Stabilization Unit.



Lynn Adams, Ruth Downs and keynote speaker Hugh Downs with Donna Hajtun at the Beautiful Mind — Beautiful Heart Patron Party.



Simon Pesusich of The Real Seafood Company signs a cookbook for a guest at a fundraiser sponsored by his company.



Dick Lynch of the David Lawrence Cup committee takes aim at one of the Hole in One contests at Fiddler's Creek.



Guests at the Foundation's 30th Anniversary Fine Line: Mental Health — Mental Illness Photography Exhibit enjoy the unique audio presentation.

Debra and David Schimmel and Barbara and James Burkett mingle at the 4th Annual Beautiful Mind — Beautiful Heart signature fundraiser.



Gary Baker of Grey Oaks Country Club poses with his trophy, won during the David Lawrence Cup Pro-Am Golf Tournament.



John and Mollie Ottina with Molly and Bill Hobgood educate friends about David Lawrence Center at the Fundraiser Party they co-hosted.



Mark Gonzalez, Cheryl Larson & Lisa Merritt of JP Morgan Private Bank present Carol Shaw with a check to fund the Supported Employment Program.



Rod Shuckhart, Clay Cone, Alma Shuckhart and Mary Cone at the Fundraiser Party co-hosted by the Cones and Bill and Patricia Jensen.



Board member Jackie Bennett with Ann Weaver and Dottie Baker at the Jensen-Cone Fundraiser Party.

# Donors

Our donors are our safe harbor in the storm. Without their generous support and gifts, our mission could not be realized and hundreds in our community would go without the help they so desperately need. Following is a comprehensive list of those who have given so selflessly in the past fiscal year. We honor them, appreciate them, and owe to them a debt of gratitude we can never fully repay.

## Annual Gifts

### Chairman's Circle - \$20,000+

Ann Fruhner Estate  
The Stranahan Foundation  
The Telford Foundation  
The Naples Children & Education Foundation  
Ms. Linda N. Wheeler

### Leadership Circle - \$10,000+

Mr. & Mrs. Don E. Ackerman  
Anonymous  
Fifth Third Bank  
Goodlette, Coleman & Johnson, P.A.  
Gulf Bay Development  
JP Morgan Private Bank  
League Club, Inc.  
Mr. & Mrs. George Lorch  
Premier Properties  
Professional Givers Anonymous  
Relleum, Inc.  
SunTrust Bank  
Mr. & Mrs. Kermit S. Sutton  
WCI Communities

### Grand Benefactors - \$5,000.00+

The Jerry L. & Barbara J. Burris Foundation  
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Mr. & Mrs. George Herrmann Johnson & Johnson  
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Mr. & Mrs. Donald Pruter  
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Mr. & Mrs. Pat Stranahan  
Trinity-by-the-Cove Episcopal Church  
Mr. & Mrs. Stan Whitcomb

### Benefactors - \$2,500+

Ms. Beth Adelman  
Mr. & Mrs. Richard A. Bathey  
Mr. & Mrs. James Burkett  
Mr. & Mrs. William L. Byrnes  
Foxfire Community Association  
Gulf Coast Construction  
Mrs. Polly N. Keller  
Mr. & Mrs. James P. Lennane

Mr. & Mrs. Douglas Lippert  
Mr. & Mrs. Carl Nagel  
The Saldukas Family Foundation  
Mr. & Mrs. Roger B. Smith  
Mr. & Mrs. Stanley Star  
Ms. Carol A. Williamson

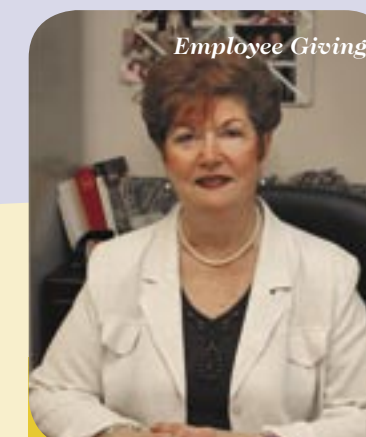
### Pacesetters - \$1,000+

Mr. & Mrs. Hy Ackerman  
Ms. Lynne Adams  
Mr. & Mrs. Henry Albrecht  
Mr. & Mrs. George Bard  
Dr. & Mrs. Peter R. Boyd  
Campbell Family Foundation  
Comerica Bank  
Mr. & Mrs. Patrick Crowley  
Devoe Cadillac  
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Mr. & Mrs. Stuart Egerton, II  
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Mr. & Mrs. Franklin Fischer  
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Mr. & Mrs. Don J. Gunther  
Ms. Donna Hajtun  
Mr. & Mrs. Richard Harshman  
Mr. & Mrs. George S. Hawn, Jr.  
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Mr. & Mrs. William Hobgood  
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Mr. & Mrs. George Powell  
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Real Seafood Company of Naples  
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Mr. & Mrs. William Steere  
Mr. & Mrs. Larry Tomchin  
Mr. & Mrs. William Vernon  
Wal-Mart  
Mr. & Mrs. Thomas M. Wamser  
Mr. & Mrs. Karl R. Wyss

### Donors - \$500+

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Gallup Craig Construction & Restoration  
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Mr. Joe Genta  
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Mr. & Mrs. Bruce Holecek  
Mr. Charles B. Hood  
Mr. Jeffrey J. Lofgren  
Honorable Lawrence D. Martin  
Ms. Carol A. May  
Mr. & Mrs. Charles Morel  
Mr. & Mrs. John Ottina  
Mr. Gary Pickel  
Mr. & Mrs. Edward Powell

### Employee Giving



*"I give because I see firsthand the positive changes people are able to achieve through the Center's programs."*

*– Janice Millard, H.R. Specialist, David Lawrence Center*



## Annual Gifts

Mr. & Mrs. George Rapano  
Mr. & Mrs. Ed Ray  
Ms. Lois Raynow  
George & Mabel Slocum Foundation  
Mr. & Mrs. Donald Smith  
Dr. Jon C. Staiger  
Mr. & Mrs. Mike Suffian  
The Rookery at Marco Island  
Mr. & Mrs. Jerry Thirion  
Mr. Michael Tucker  
Mr. & Mrs. Walter Uccellini  
Mr. & Mrs. George Wagner, Jr.  
Mr. & Mrs. Henry B. Watkins, III  
Mr. Toby S. Wilt

### Supporters - \$100 +

Mr. & Mrs. William Allison, IV  
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Mr. Charles H. Armstrong  
Mrs. Ivette Arroyo  
Mr. Kenneth W. Baginski  
Barron Collier Companies  
Mr. & Mrs. William L. Barton  
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Cummings & Lockwood, LLC  
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Mr. Thomas L. Dudas  
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Mr. & Mrs. Gene Gardner  
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– Duffy and Dennis Holland,  
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**Important Phone Numbers**

- Juvenile Assessment Center  
 239.774.3927
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The background of the entire page is a photograph of several palm trees silhouetted against a dramatic sunset sky. The sky transitions from a deep blue at the top to a bright, golden yellow near the horizon, with scattered white and grey clouds. The palm trees are of various heights and are positioned across the frame, with some in the foreground and others further back. A thin white vertical line is positioned on the right side of the page, starting from the top and extending down to the text.

*Shut out all of your past except  
that which will help you weather  
your tomorrows.*

*— Sir William Osler*